

Model Agreement for Health Care Staffing

This basic contract form is a general agreement for health care staffing services. It is intended for use where there is no existing written contract with the client and can be offered in lieu of the client's standard contract form. It is based on the simple principle of "Whose business is it?"—that each party is responsible for the risks associated with its own business, and that each party has a duty to indemnify the other only for those risks. Accompanying exhibits are sample formats for rate schedules, assigned employee benefit waivers, and assigned employee confidentiality agreements. This document also includes optional provisions that may need to be added to the basic document, depending on the particular operational policies of the staffing firm or the terms of the deal. Staffing firms may revise, customize, and optimize the contents for their particular circumstances and uses. This document does not constitute legal advice, and staffing firms should review it with their legal counsel.

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Health Care General Staffing Agreement

This Supplemental Staffing Agreement (the "Agreement") is made and entered into as of the later of _____, 20____, or the execution of the Agreement by both parties (the "Effective Date") by and between _____, with its principal office located at _____ ("STAFFING FIRM"), and _____, with its principal office located at _____ ("CLIENT").

R E C I T A L S:

A. STAFFING FIRM is a [licensed, registered] temporary staffing company in the business of providing supplemental staffing to medical care providers such as CLIENT ("Services").

B. CLIENT desires STAFFING FIRM to provide, when requested and on a nonexclusive basis, supplemental health care staffing services.

NOW, THEREFORE, for and in consideration of the recitals above and the mutual covenants and conditions contained herein, STAFFING FIRM and CLIENT agree as follows:

STAFFING FIRM's Duties and Responsibilities

1. STAFFING FIRM will
 - a. Recruit, screen, interview, and assign its employees ("Assigned Employees") to perform the type of work described on Exhibit A under CLIENT's supervision at the locations specified on Exhibit A.
 - b. Pay Assigned Employees' wages and provide them with the benefits that STAFFING FIRM offers to them.
 - c. Pay, withhold, and transmit payroll taxes; provide unemployment insurance and workers' compensation benefits; and handle unemployment and workers' compensation claims involving Assigned Employees.
 - d. Require Assigned Employees to sign agreements (in the form of Exhibit B) acknowledging that they are not entitled to holidays, vacations, disability benefits, insurance, pensions, or retirement plans, or any other benefits offered or provided by CLIENT.
 - e. Require Assigned Employees to sign confidentiality agreements (in the form of Exhibit C) before they begin their assignments to CLIENT.
 - f. *[Per staffing firm's standard practices as well as per negotiation with client]* Maintain the following for each of its Assigned Employees:
 - (1) A completed application that includes education, training, skills, specialties, and preferences
 - (2) Documentation of education and training
 - (3) Skills inventories
 - (4) Two recent work references
 - (5) Negative tuberculosis and drug tests and evidence of satisfactory health status in accordance with state regulations
 - (6) Dates hired and oriented
 - (7) Job description
 - (8) Performance evaluation;
 - (9) A copy of current license, registration, or certification, as applicable

- (10) U.S. Citizenship and Immigration Services Form I-9 and documents establishing identity and work authorization [*if applicable, and if staffing firm maintains such documents for all employees*].
- (11) At CLIENT'S expense, results of the following types of background/qualification checks for Assigned Employees:

- g. Cover STAFFING FIRM's staffing operations for CLIENT with at least the following types and limits of insurance or other coverage:
 - (1) Workers' compensation benefits or coverage on the Assigned Employees, in amounts no less than required by law
 - (2) Commercial general liability insurance, including personal injury, contractual liability, and property damage, with limits of \$_____
 - (3) Professional liability insurance with limits of \$_____
 - (4) [*As necessary, per negotiation*] On CLIENT's request, STAFFING FIRM will give CLIENT certificates of this insurance coverage or, with the insurer's concurrence, make CLIENT an additional insured for STAFFING FIRM's services.
- h. Not discriminate in the assignment of its Assigned Employees on the basis of race, religion, color, national origin, sex, age, disability, veteran status, or any other class or characteristic protected under applicable law.

CLIENT's Duties and Responsibilities

2. CLIENT will

- a. Properly supervise Assigned Employees performing its work and be responsible for its business operations, products, services, and intellectual property.
- b. Properly supervise, control, and safeguard its premises, processes, or systems, and not permit Assigned Employees to operate any vehicle or mobile equipment, or entrust them with unattended premises, cash, checks, keys, credit cards, merchandise, confidential or trade secret information, negotiable instruments, or other valuables without STAFFING FIRM's express prior written approval or as strictly required by the job description provided to STAFFING FIRM.
- c. Provide Assigned Employees with a safe work site and provide appropriate information, training, and safety equipment with respect to any hazardous substances or conditions to which they may be exposed at the work site.
- d. Not change Assigned Employees' job duties without STAFFING FIRM's express prior written approval.
- e. Exclude Assigned Employees from CLIENT's benefit plans, policies, and practices, and not make any offer or promise relating to Assigned Employees' compensation or benefits.
- f. Agree that STAFFING FIRM's duty to fill assignments is subject to the availability of qualified Assigned Employees.
- g. Orient Assigned Employees to its facility and its rules and regulations, including but not limited to the physical layout of, and any equipment in, any unit or work area to which such Assigned Employees are assigned.
- h. Allow Assigned Employees (on their own time) to attend appropriate facility staff development programs.
- i. Promptly notify STAFFING FIRM of any problems regarding Assigned Employees. CLIENT shall notify STAFFING FIRM promptly of the initiation of any complaint, inquiry, investigation, or review with or by any licensing or regulatory authority; peer review organization; CLIENT committee; or

other committee, organization, or body that reviews quality of medical care which complaint, inquiry, investigation, or review CLIENT is aware of and directly or indirectly relates or pertains to any Assigned Employee, either in any specific instance or in general.

- j. Make available to STAFFING FIRM copies of all documentation about problems or incidents in which Assigned Employees are involved.
- k. Not discriminate against any Assigned Employee on the basis of race, religion, color, national origin, sex, age, disability, veteran status, or any other class or characteristic protected under applicable law.

Payment Terms, Bill Rates, and Fees

- 3. CLIENT will pay STAFFING FIRM for its performance at the rates set forth on Exhibit A and will also pay any additional costs or fees set forth in this Agreement. STAFFING FIRM will invoice CLIENT for services provided under this Agreement on a _____ basis. Payment is due on receipt of invoice. Invoices will be supported by the pertinent time sheets or other agreed system for documenting time worked by the Assigned Employees. CLIENT's signature or other agreed method of approval of the work time submitted for Assigned Employees certifies that the documented hours are correct and authorizes STAFFING FIRM to bill CLIENT for those hours. If a portion of any invoice is disputed, CLIENT will pay the undisputed portion. CLIENT agrees to furnish STAFFING FIRM with documentation to support any disputed invoice amount.
- 4. Assigned Employees are presumed to be nonexempt from laws requiring premium pay for overtime, holiday work, or weekend work. STAFFING FIRM will charge CLIENT special rates for premium work time only when an Assigned Employee's work on assignment to CLIENT, viewed by itself, would legally require premium pay and CLIENT has authorized, directed, or allowed the Assigned Employee to work such premium work time. CLIENT's special billing rate for premium hours will be the same multiple of the regular billing rate as STAFFING FIRM is required to apply to the Assigned Employee's regular pay rate. (For example, when federal law requires 150% of pay for work exceeding 40 hours in a week, CLIENT will be billed at 150% of the regular bill rate.)
- 5. If CLIENT uses the services of any Assigned Employee as its direct employee, as an independent contractor, or through any person or firm other than STAFFING FIRM during or within _____ days after any assignment of the Assigned Employee to CLIENT from STAFFING FIRM, CLIENT must notify STAFFING FIRM and (a) continue the Assigned Employee's assignment from STAFFING FIRM for his or her next _____ consecutive work hours for CLIENT; or (b) pay STAFFING FIRM a fee in the amount of _____ times the final billing rate for that Assigned Employee, or \$_____, whichever is higher.
[Alternative for a traveler agreement] If CLIENT uses the services of any Assigned Employee as its direct employee, as an independent contractor, or through any person or firm other than STAFFING FIRM during or within _____ years after the first date of STAFFING FIRM's introduction of Assigned Employee to CLIENT, or if Assigned Employee has worked an assignment for CLIENT, for a period of _____ years after the last day of the Assigned Employee's last assignment with CLIENT, CLIENT must notify STAFFING FIRM and pay STAFFING FIRM a fee in the amount of \$_____.
- 6. In addition to the bill rates specified in Exhibit A of this Agreement, CLIENT will pay STAFFING FIRM the amount of all new or increased labor costs associated with CLIENT's Assigned Employees that STAFFING FIRM is legally required to pay—such as wages, benefits, payroll taxes, social program contributions, or charges linked to benefit levels—until the parties agree on new bill rates.
- 7. CLIENT will make every reasonable effort to request an Assigned Employee at least _____ (_____) hours prior to the Assigned Employee's reporting time. If any Assigned Employee is requested less than _____ (_____) hours prior to his or her reporting time, CLIENT will be billed and pay for the entire shift regardless of whether or not said Assigned Employee works the entire shift.
[Alternative for a traveler agreement] CLIENT must provide to STAFFING FIRM written and verbal notice of cancellation of an assignment at least [thirty (30)] days in advance. Written notice shall be

deemed to be given upon receipt by STAFFING FIRM. In the event that CLIENT provides less than [thirty (30)] days notice of cancellation, CLIENT shall be responsible for payment of the total fees due for the period covered by the assignment up to a maximum of _____ calendar days ("Penalty"). CLIENT shall also be responsible for payment of other actual fees and charges that may result from cancellation of an assignment, including but not limited to lost rents, security deposits, and airfare ("Costs") or from Services actually performed. [In the event that an assignment is scheduled less than [thirty (30)] days in advance and CLIENT cancels, CLIENT shall be responsible for payment of the total fees due for the period covered by the assignment up to a maximum of _____ calendar days (also "Penalty") as well as Costs that may result from cancellation as described in this paragraph.]

Confidential Information

8. Both parties may receive information that is proprietary to or confidential to the other party or its affiliated companies and their clients. Both parties agree to hold such information in strict confidence and not to disclose such information to third parties or to use such information for any purpose whatsoever other than performing under this Agreement or as required by law. No knowledge, possession, or use of CLIENT's confidential information will be imputed to STAFFING FIRM as a result of Assigned Employees' access to such information. The provisions set forth herein shall survive expiration or other termination of this Agreement, regardless of the cause of such termination.

Cooperation

9. The parties agree to cooperate fully and to provide assistance to the other party in the investigation and resolution of any complaints, claims, actions, or proceedings that may be brought by or that may involve Assigned Employees.

Indemnification and Limitation of Liability

10. To the extent permitted by law, STAFFING FIRM will defend, indemnify, and hold CLIENT and its parent, subsidiaries, directors, officers, agents, representatives, and employees harmless from all claims, losses, and liabilities (including reasonable attorneys' fees) to the extent caused by STAFFING FIRM's breach of this Agreement; its failure to discharge its duties and responsibilities set forth in paragraph 1; or the negligence, gross negligence, or willful misconduct of STAFFING FIRM or STAFFING FIRM's officers, employees, or authorized agents in the discharge of those duties and responsibilities.
11. To the extent permitted by law, CLIENT will defend, indemnify, and hold STAFFING FIRM and its parent, subsidiaries, directors, officers, agents, representatives, and employees harmless from all claims, losses, and liabilities (including reasonable attorneys' fees) to the extent caused by CLIENT's breach of this Agreement; its failure to discharge its duties and responsibilities set forth in paragraph 2; or the negligence, gross negligence, or willful misconduct of CLIENT or CLIENT's officers, employees, or authorized agents in the discharge of those duties and responsibilities.
12. Neither party shall be liable for or be required to indemnify the other party for any incidental, consequential, exemplary, special, punitive, or lost profit damages that arise in connection with this Agreement, regardless of the form of action (whether in contract, tort, negligence, strict liability, or otherwise) and regardless of how characterized, even if such party has been advised of the possibility of such damages.
13. As a condition precedent to indemnification, the party seeking indemnification will inform the other party within _____ business days after it receives notice of any claim, loss, liability, or demand for which it seeks indemnification from the other party; and the party seeking indemnification will cooperate in the investigation and defense of any such matter.
14. The provisions in paragraphs 9 through 13 of this Agreement constitute the complete agreement between the parties with respect to indemnification, and each party waives its right to assert any common-law indemnification or contribution claim against the other party.

Miscellaneous

15. Provisions of this Agreement, which by their terms extend beyond the termination or nonrenewal of this Agreement, will remain effective after termination or nonrenewal.
16. No provision of this Agreement may be amended or waived unless agreed to in a writing signed by the parties.
17. Each provision of this Agreement will be considered severable, such that if any one provision or clause conflicts with existing or future applicable law or may not be given full effect because of such law, no other provision that can operate without the conflicting provision or clause will be affected.
18. This Agreement and the Exhibits attached to it contain the entire understanding between the parties and supersede all prior agreements and understandings relating to the subject matter of the Agreement.
19. The provisions of this Agreement will inure to the benefit of and be binding on the parties and their respective representatives, successors, and assigns.
20. The failure of a party to enforce the provisions of this Agreement will not be a waiver of any provision or the right of such party thereafter to enforce each and every provision of this Agreement.
21. CLIENT will not transfer or assign this Agreement without STAFFING FIRM's written consent.
22. Any notice or other communication will be deemed to be properly given when sent (a) via the U.S. Postal Service or a nationally recognized courier, addressed as shown on the first page of this Agreement, or (b) via facsimile or electronic mail to facsimile number or electronic email address [set forth herein] [used by the parties in the regular course of dealing hereunder].
23. Neither party will be responsible for failure or delay in performance of this Agreement if the failure or delay is due to labor disputes, strikes, fire, riot, war, terrorism, acts of God, or any other causes beyond the control of the nonperforming party.

Term of Agreement

24. This Agreement will be for a term of _____ from the first date on which both parties have executed it. The Agreement may be terminated by either party upon _____ days' written notice to the other party, except that (a) if a party becomes bankrupt or insolvent, or discontinues operations, the other party may immediately terminate this Agreement upon written notice, and (b) if a party fails to make any payments as required by the Agreement, the other party may terminate the agreement upon _____ days' written notice.

Choice of Law

25. This agreement will be governed by and construed in accordance with the laws of the state of _____, without reference to any conflicts of law principles thereof.

Authorized representatives of the parties have executed this Agreement below to express the parties' agreement to its terms.

CLIENT	STAFFING FIRM
Signature	Signature
Printed Name	Printed Name
Title	Title
Date	Date

Exhibit A Sample Rate Schedule

Job Title or Description	Shift	Location	Hourly Bill Rate

 CLIENT
 Signature
 Printed Name
 Title
 Date

 STAFFING FIRM
 Signature
 Printed Name
 Title
 Date

Exhibit B

Sample Benefits Waiver for Assigned Employees

This sample employee waiver language has been prepared to accompany the Health Care General Staffing Agreement and if used would apply to the specific staffing client that is party to the agreement. Many staffing firms use an employment agreement with assigned employees that includes a waiver of claim to the employee benefits of staffing clients. A sample of such an agreement is included in Employment Law for Staffing Professionals, published by the American Staffing Association. Some benefits experts believe employee waivers are not enforceable unless they are consistent with, and expressly sanctioned by, the client's benefit plan, which suggests that the waivers must be tailored to particular client situations. Staffing firms should discuss with their own legal counsel.

Agreement and Waiver

In consideration of my assignment to CLIENT by STAFFING FIRM, I agree that I am solely an employee of STAFFING FIRM for benefits plan purposes and that I am eligible only for such benefits as STAFFING FIRM may offer to me as its employee. I further understand and agree that I am not eligible for or entitled to participate in or make any claim upon any benefit plan, policy, or practice offered by CLIENT, its parents, affiliates, subsidiaries, or successors to any of their direct employees, regardless of the length of my assignment to CLIENT by STAFFING FIRM and regardless of whether I am held to be a common-law employee of CLIENT for any purpose; and therefore, with full knowledge and understanding, I hereby expressly waive any claim or right that I may have, now or in the future, to such benefits and agree not to make any claim for such benefits.

_____ EMPLOYEE	_____ WITNESS
_____ Signature	_____ Signature
_____ Printed Name	_____ Printed Name
_____ Date	_____ Date

Exhibit C

Sample Confidentiality Agreement for Assigned Employees

This sample has been prepared to accompany the Health Care General Staffing Agreement and if used would apply to the specific staffing client that is party to the agreement. Many staffing firms use an employment agreement with assigned employees that includes a provision to protect the confidentiality of staffing client information. A sample of such an agreement is included in Employment Law for Staffing Professionals, published by the American Staffing Association.

Assigned Employee Confidentiality Agreement

As a condition of my assignment by STAFFING FIRM to CLIENT, I hereby agree as follows:

I will not use, disclose, or in any way reveal or disseminate to unauthorized parties any information I gain through contact with materials or documents that are made available through my assignment at CLIENT or which I learn about during such assignment.

I will not disclose or in any way reveal or disseminate any information pertaining to CLIENT or its operating methods and procedures that come to my attention as a result of this assignment.

Under no circumstances will I remove physical or electronic documents or copies of documents from the premises of CLIENT.

I understand that I will be responsible for any direct or consequential damages resulting from any violation of this Agreement.

The obligations of this Agreement will survive my employment by STAFFING FIRM.

_____ EMPLOYEE	_____ WITNESS
_____ Signature	_____ Signature
_____ Printed Name	_____ Printed Name
_____ Date	_____ Date

Optional Provisions

CLIENT-Recruited Employees

Assigned Employees are also CLIENT-Recruited Employees when, by prior arrangement with STAFFING FIRM, CLIENT recruits or otherwise identifies personnel whose services it needs and refers them to STAFFING FIRM, there to be employed and assigned back to CLIENT. The terms of this Agreement will be modified with respect to CLIENT-Recruited Employees in the following ways:

Conversion Workout Period; Credit for Past Service

[May be added to the end of paragraph 5.] However, under option (a), the length of the required assignment continuation will be reduced by the Assigned Employee's prenotice work hours within the previous year for which CLIENT has paid or for which CLIENT has not yet been billed.

Minimum Hours Per Day

If CLIENT limits an Assigned Employee's work day to fewer than _____ hours, STAFFING FIRM may deem that day to include _____ hours of time worked and may bill CLIENT _____ hours if STAFFING FIRM pays the Assigned Employee for the _____ hours. [Alternative language should be used for a traveler agreement.]

Minimum Hours Per Week

STAFFING FIRM requires that a minimum of _____ hours per week per Assigned Employee ("Minimum Fee") be billed CLIENT regardless of actual time worked. Therefore, if the total fees for any one week are for less than the Minimum Fee, STAFFING FIRM will bill CLIENT and CLIENT agrees to pay the Minimum Fee. The Minimum Fee shall be reduced on a pro rata basis if the Assigned Employee working the assignment voluntarily misses work for any reason (e.g., if the Assigned Employee calls in sick, fails to report to work, etc.).

Late Payment Penalty

CLIENT agrees to pay net upon receipt of invoice and to pay interest on any unpaid balances after _____ days from the date of receipt at the compounded rate of _____ % per day (Annual Percentage Rate of _____%) or the maximum legal rate, whichever is higher, calculated from the date of receipt. [CLIENT agrees to pay all expenses and costs, including interest and attorneys' fees, which may be incurred by STAFFING FIRM to collect amounts owed under this Agreement.]

No Staff Hireaways; Fee

CLIENT and STAFFING FIRM agree not to directly or indirectly employ or engage as an independent contractor any staff employee of the other party during the term of this Agreement and for a period of _____ thereafter without the prior written consent of the other party. Any party violating this paragraph will pay to the other party a fee in the amount of _____% of the employee's annualized compensation with the new employer. Notwithstanding the foregoing, this restriction does not apply to staff employees of CLIENT who contact STAFFING FIRM on their own for opportunities (i.e., in response to a mass mailing, general advertisement, Web site recruitment, etc.).

Financial Audit

Upon reasonable written notice, either party may, at its own expense, inspect the other party's financial records relating to this Agreement at reasonable times and locations, and the audited party shall reasonably cooperate with such audit. Auditors who are not employees of the auditing party may be engaged for this purpose only with the consent of the audited party.

Cancellation

If CLIENT changes or cancels an order less than _____ (_____) hours before an Assigned Employee's scheduled reporting time, CLIENT shall be liable for _____ (_____) hours at the hourly bill rate for the Assigned Employee involved. In such case, CLIENT may, at its discretion, use the services of such Assigned Employee for the _____ (_____) hours that were billed to CLIENT.

Nature of Relationship

The services that STAFFING FIRM will render to CLIENT under this Agreement will be as an independent contractor. Nothing contained in this Agreement will be construed to create the relationship of principal and agent, or employer and employee, between STAFFING FIRM and CLIENT.

Headings

The headings of the paragraphs of this Agreement are inserted solely for the convenience of reference. They will in no way define, limit, extend, or aid in the construction of the scope, extent, or intent of this Agreement.

Arbitration

Any controversy or dispute between the parties arising out of this Agreement will be resolved by arbitration under the Federal Arbitration Act and before the American Arbitration Association (AAA) at the AAA location closest to STAFFING FIRM's office. The costs of arbitration will be shared equally by the parties. The arbitrator will have no authority to change any of the terms of this Agreement. All decisions of the arbitrator will be final and binding upon the parties. The prevailing party will be awarded reasonable attorneys' fees incurred in the arbitration in addition to any other relief awarded. Judgment upon any award rendered by the arbitrator may be entered in any court of competent jurisdiction.

Contract Interpretation

The rule of construction that ambiguities in an agreement are to be construed against the drafter will not be invoked or applied in any dispute regarding the meaning of any provision of this Agreement.

Investigation of Medicare or Medicaid Fraud

Each party represents that it is not currently under investigation or debarred by any state or federal governmental agency for Medicare or Medicaid fraud. Further, each party represents that to the best of its reasonable knowledge its currently practicing staff (for STAFFING FIRM the Assigned Employees and for CLIENT its providers and staff, hereinafter collectively "Staff") are not under sanction by a state or federal governmental agency; that its Staff are not currently excluded from participating in the Medicare or Medicaid programs; and that no proceeding to sanction, disbar, or exclude Staff is pending. In the event an investigation of a party is initiated by any state or federal governmental agency for Medicare or Medicaid fraud, or it is discovered that the representations contained herein are false, the nonbreaching party reserves the right to immediately terminate this Agreement. It is understood and agreed to by the parties that the ability to verify if any Staff are currently debarred is dependent upon the accuracy of the information contained on the U.S. Office of Inspector General list of excluded persons and the representations of each individual.